2019 – 2022 Strategic Framework

Vision A creative, connected Calgary through the arts.

Our why We believe that the arts have the power to build our city.

Fostering a sustainable and resilient arts sector FOCUS 3 **FOCUS 4 FOCUS 1** FOCUS 1 FOCUS 2 Knowledge, Arts impact & **Awareness** & Vibrant development accountability downtown Grant investment connection Develop Develop grant Continue to leverage Continue to collect Communicate Leverage the role of the information about arts in partner strategies comprehensive grant investment programs investment in the data to communicate sector with other and for the arts investment programs for artists that sector impact for arts organizations sector through: Identify & support support: partners Produce meaningful that provide: milestone & signature Creation • Digital platforms research for the arts Operating Skills Strengthen artists & Social media opportunities for the • arts organizations arts, e.q.: sector Seed investment development SpaceFinder through capacity • JUNO Awards Risk investment (artistic & building programs: Have transparent open business) CCMAs Facility Become the central • Workshops data & reporting info hub for the arts Research • Cultural Olympiad operating • practices Coaching Experimentation in Calgary Entertainment District Identify & reduce Provide strategic barriers to Acknowledge & Create a digital Convene & connect advice to our strategy for the arts support art & artists the arts sector on a Provide support for the engagement with shareholder about the CADA's investment from diverse and sector in Calgary sustaining basis development of cultural arts sector equity seeking tourism projects and arts communities development Support the arts in programs animating centre city

Key partners City Council, City of Calgary Arts & Culture, Alberta Foundation for the Arts, Canada Council for the Arts, Department of Canadian Heritage, the Calgary Foundation, Calgary Hotel Association

Key partners Calgary Economic Development, Tourism Calgary, Federation of Calgary Communities, City of Calgary Arts & Culture, City of Calgary Planning, Creative Calgary, Calgary Technologies Inc., Calgary Municipal Land Corporation, Alberta Music Cities Initiative, Calgary Convention & Visitors Bureau





FOCUS 2

Everyday creativity

Embed artists & arts at a neighbourhood level through partnership

Embed artists & the arts in neighbourhood planning

Encourage all Calgarians to manifest their creativity

Encourage cross-sector collaborations between:

- Arts sector & community leaders
- Arts sector & social sector

through events, cultural celebrations and festivals

FOCUS 3

Creative economy

Support opportunities for artists to develop as social innovators & entrepreneurs

Identify & foster creative industry opportunities in YYC

Support the development of YYC as a music city through a vibrant music industry and integrated music system